OUR WORK IS IN PROGRESS
WE HAVE A VISION OF A HEALTHY AND PROSPEROUS CITY, ONE THAT PROVIDES REAL OPPORTUNITY FOR ALL CHILDREN AND ADULTS, ESPECIALLY THOSE WHO LIVE IN POVERTY AND ARE HELD BACK BECAUSE OF RACIAL DISCRIMINATION.

We know it can happen. We see progress every day.

Open Society Institute-Baltimore was created in 1998 to find answers to problems that have challenged numerous urban centers, with the idea that many of the solutions found here could be transferable to other places around the country.

With an advisory board composed of the region’s foremost leaders, practitioners, and scholars—and a staff of exceptional professionals who are leaders in their fields—we analyzed the root causes of Baltimore’s problems. From there, we identified three interconnected issues that must be addressed in order to build a thriving city that allows all of its residents full voice and opportunity.

Even then we knew that big change for Baltimore takes a combination of audacious ideas, pragmatic solutions, and persistence.

We continue today, working to create a different city. We use a broad set of tools—grantmaking, education, advocacy, technical assistance and investment—to take promising solutions to scale. Together with community partners and policy makers, we are witnessing significant progress in areas that were considered unsolvable. Right now, a more equitable future for all is developing before us.
WE SEE PROGRESS EVERY DAY.

WE KNOW IT CAN HAPPEN.
TO MAKE THIS VISION A REALITY

WE HELP YOUTH
stay connected to and engaged with school and on the road to success.

WE TACKLE DRUG ADDICTION
by making treatment readily accessible.

WE REDUCE INCARCERATION
for youth and adults, curtailing the damage to families and the spiraling costs of prisons and jails.

WE BUILD A GROWING CORPS OF INDIVIDUALS
working on the ground, directly with the community. Over the past 15 years, we have supported the ingenuity of more than 140 Baltimore Community Fellows—dedicated social entrepreneurs and visionaries. Fellows change lives every single day.
THE DRUG ADDICTION TREATMENT PROGRAM WORKS TO
- Close the addiction treatment gap for low-income patients by taking advantage of the opportunities of health care reform.
- Support the availability of addiction services not covered by health care reform.
- Decrease the harms of drug use, create more access to appropriate and innovative treatment, and reduce stigma associated with addiction.

THE BALTIMORE COMMUNITY FELLOWSHIPS PROGRAM CONTINUES TO
- Recruit, select and support dynamic, resourceful and committed social entrepreneurs to become Baltimore Community Fellows.
- Build an active corps of individuals committed to revitalizing underserved neighborhoods by providing resources for a growing Community Fellows alumni body, now over 140 individuals.
THE EDUCATION AND YOUTH DEVELOPMENT PROGRAM AIMS TO
- Keep children connected to school: pre-k through high school graduation.
- Assure that every child attends school every day.
- Support reform efforts to create new schools.
- Expand opportunities for learning when school is not in session.

THE CRIMINAL AND JUVENILE JUSTICE PROGRAM SEEKS TO
- Reform discriminatory arrests, pre-trial detention, parole and probation policies to reduce Baltimore City’s pre-trial detention population and Maryland’s prison population.
- Advance policies and practices, including adequate public funding, for the successful re-entry of people with criminal and juvenile records.
WE AIM TO BE THE CHANGE THAT STARTS SOMETHING.
WHAT DOES CHANGE MEAN FOR BALTIMORE

WORKING IN PARTNERSHIP WITH THE PRIVATE AND PUBLIC SECTORS, WE CATALYZE, AND TAKE TO SCALE, LASTING CHANGE IN BALTIMORE EVERY DAY.

HIGHLIGHTS OF THIS PAST YEAR INCLUDE:

TACKLING DRUG ADDICTION
- A program training primary health care professionals allows for the early identification of addiction and referral to treatment and integrates addiction treatment into whole health care for all patients regardless of insurance status.
- As Maryland begins to implement health care reform, advocates are working for a comprehensive addiction treatment benefit that will be available to all in need.
- Our advocates continue to increase the availability of addiction treatment by training health professionals to bill public and private insurance providers, a skill that will become increasingly important under health care reform.

KEEPING KIDS CONNECTED TO SCHOOL
- Our work to help the Baltimore City school district reduce suspensions continues to pay dividends. Suspensions fell to the lowest level in 20 years, and graduation rates rose—particularly among African American boys—making Baltimore a national leader in this positive trend.
- The Maryland State Board of Education, taking its lead from our work in Baltimore City, is changing state discipline regulations to end racial disparities in school suspensions.
- Our grants have provided start up money for the Baltimore Education Coalition and have funded the efforts of the ACLU and Advocates for Children and Youth that resulted in a billion dollars to build and renovate dozens of city schools.
Baltimore Community Fellows

- A drop-in center for homeless youth is now open in Charles Village where young people can get basic needs met, develop supportive relationships with peer counselors and allies, and find resources for long-term stability.

- In two Maryland prisons, theater is now offered as a tool to navigate conflict without violence, create healthy relationships, develop effective communication skills and, ultimately, prevent recidivism.

- Middle school students in four Baltimore schools are participating in creative writing workshops and summer camps led by Johns Hopkins students. The program provides a safe space for kids to express themselves and boosts reading skills.

Talking About Race

- Responding to historical and ongoing discrimination and segregation in our city and state, our public conversations about race continue in venues such as the library, theaters and art galleries and on the radio.
REDUCING THE USE OF INCARCERATION WITHOUT COMPROMISING PUBLIC SAFETY

- The advocacy and public education efforts of our grantees contributed to a reduction in the number of youth who were charged as adults and locked up at Baltimore City’s adult jail. Approximately 40 youth were held at the city jail in 2013, compared to over 100 in 2009 when we launched our campaign to end the automatic prosecution of youth as adults.

- Our grantee and state agency partners have successfully argued for the release of over 50 people serving life sentences after a Maryland Court of Appeals decision held that jury instructions recited during their criminal trials were unconstitutional. These individuals, many of whom had been incarcerated for decades and are now senior citizens, have successfully returned to communities around the state; they are being supervised by parole and probation agents and receive support from social workers and re-entry organizations.

- Maryland’s historically high prison population is gradually decreasing, in part because of our partnership with the Maryland Parole Commission, which resulted in the creation and use of parole guidelines that appropriately release people who are unlikely to reoffend.
WE'RE COMMITTED TO
SPARKING INNOVATION
THAT LASTS.
THE CRIMINAL AND JUVENILE JUSTICE PROGRAM WORKS TO REDUCE THE USE OF INCARCERATION AND ITS SOCIAL AND ECONOMIC COSTS AND TO PROMOTE JUSTICE SYSTEMS THAT ARE FAIR, USED AS A LAST RESORT, AND OFFER SECOND CHANCES

ADVOCATES FOR CHILDREN AND YOUTH
$75,000 over one year to engage in research, public education, and advocacy efforts to advance juvenile justice reform in Maryland

CIVIC WORKS
$100,000 over one year to support its Retrofit Baltimore Program and Baltimore Center for Green Careers, which provide job training and placement services to support people with criminal records

COMMUNITY CONFERENCING CENTER
$100,000 over two years to provide community conferencing services as an alternative to the juvenile justice system

COMMUNITY LAW IN ACTION
$145,525 over one year to engage in community organizing, public education, and advocacy efforts to reduce the number of youth who are automatically prosecuted as adults and held in adult jails pre-trial

EAST BALTIMORE COMMUNITY CORPORATION
$25,000 over one year to support its Parent and Youth Empowerment Program, which reduces the number of youth in Baltimore’s juvenile detention center by assisting with the release of these youth to their parents or guardians

EPISCOPAL COMMUNITY SERVICES OF MARYLAND
$100,000 over one year to provide re-entry services to formerly incarcerated Baltimore city residents
FUSION PARTNERSHIPS (FISCAL AGENT FOR THE MARYLAND RESTORATIVE JUSTICE INITIATIVE)
$50,000 over one year to reform parole policies affecting prisoners serving long-term sentences in Maryland

FUSION PARTNERSHIPS (FISCAL AGENT FOR SECOND CHANCES FOR WOMEN)
$28,000 over one year to advocate for the parole of aging women prisoners serving long-term sentences in Maryland

JFA INSTITUTE
$50,000 over one year to create, monitor, and evaluate policy changes that safely reduce the populations of the Baltimore City Detention Center and Maryland prisons

JOB OPPORTUNITIES TASK FORCE
$60,425 over one year to engage in advocacy and communications activities to reduce employment barriers faced by people with criminal records

JOHNS HOPKINS UNIVERSITY
$17,300 over four months to enable the Institute for Health and Social Policy to conduct a forecast of bed space need for youth charged as adults and held in adult jails in Maryland

JUSTICE POLICY INSTITUTE
$110,000 over one year to engage in research, policy advocacy and communications efforts to promote criminal justice reform in Maryland

LIVING CLASSROOMS FOUNDATION
$100,000 over one year to provide re-entry services to East Baltimore residents who are formerly incarcerated

OUT FOR JUSTICE
$30,000 over one year to provide general support

THE UNIVERSITY OF MARYLAND FOUNDATION
$100,000 over two years to support the Choice Program’s job training and placement services for youth who are involved in the juvenile justice system

UNIVERSITY OF MARYLAND BALTIMORE FOUNDATION
$60,000 over one year to provide legal, social work and re-entry services to prisoners serving life sentences who are clients of the University of Maryland Francis King Carey School of Law Clinical Law Program
THE DRUG ADDICTION TREATMENT PROGRAM WORKS TO INCREASE ACCESS TO HIGH QUALITY DRUG ADDICTION TREATMENT FOR BALTIMORE RESIDENTS, ESPECIALLY THE UNINSURED AND UNDERINSURED. RECOGNIZING THAT ADDICTION IS A CHRONIC DISEASE, THE PROGRAM AIMS TO ENSURE ADDICTION TREATMENT IS INTEGRATED INTO THE PUBLIC HEALTH CARE SYSTEM.

BEHAVIORAL HEALTH LEADERSHIP INSTITUTE
$150,000 over one year to provide buprenorphine treatment to opiate-dependent individuals in non-traditional settings and develop a sustainability plan for the program.

FUSION PARTNERSHIPS (FISCAL AGENT FOR THE BALTIMORE STUDENT HARM REDUCTION COALITION)
$74,000 over one year to support outreach, education, advocacy, and mobilization activities.

MARYLAND WOMEN’S COALITION FOR HEALTH CARE REFORM
$165,000 over one year to support the education and advocacy activities of the grantee to ensure the sound implementation of the Affordable Care Act and related state provisions, including comprehensive coverage of addiction treatment.

MARYLAND PROFESSIONALS FOR QUALITY ADDICTION SERVICES
$200,000 over one year to provide general support.

NATIONAL COUNCIL ON ALCOHOLISM & DRUG DEPENDENCE -MARYLAND CHAPTER
$235,000 over one year to provide general support.

UNIVERSITY OF MARYLAND BALTIMORE FOUNDATION
$275,000 over two years to enable the University of Maryland Carey School of Law Drug Policy and Public Health Strategies Clinic to conduct monitoring, advocacy, and individual representation to implement addiction treatment benefits under Maryland health care reform.
BE THE FOUNDATION
THAT BUILDS A BETTER FUTURE.
THE EDUCATION AND YOUTH DEVELOPMENT PROGRAM AIDS TO ENSURE THAT ALL OF BALTIMORE’S CHILDREN GROW TO BE SUCCESSFUL WORKERS, ENGAGED AND INFORMED CITIZENS, AND SUPPORTIVE FAMILY AND COMMUNITY MEMBERS.

AARP EXPERIENCE CORPS
$115,000 over two years to support the Experience Corps-Baltimore City in its expansion into 60 pre-kindergarten classes to improve attendance of Baltimore City Public Schools’ youngest students.

ADVOCATES FOR CHILDREN AND YOUTH
$90,000 over eighteen months to support efforts to keep students engaged in schools with age- and developmentally-appropriate supports through the Smart Discipline Campaign.

CITY NEIGHBORS CHARTER SCHOOL
$8,000 over one year to support the annual Progressive Education Summit.

FAMILY LEAGUE OF BALTIMORE CITY
$115,000 over one year to support the Baltimore Student Attendance Collaborative and reduce chronic school absences at its community school and out-of-school time programs.

FAMILY LEAGUE OF BALTIMORE CITY
$150,000 over two years to support its expanded learning time, community schools, and out-of-school time initiatives to increase attendance in Baltimore City Schools.

FUND FOR EDUCATIONAL EXCELLENCE
$115,000 over one year to support Baltimore City Public Schools’ efforts to improve student attendance by developing, implementing, and assessing the communications component of its Attendance Campaign.
FUND FOR EDUCATIONAL EXCELLENCE
$30,000 over one year to support the expansion of Read to Succeed, a summer reading program for Baltimore City Public School students

GAY, LESBIAN & STRAIGHT EDUCATION NETWORK (GLSEN)
$25,000 over one year to provide technical assistance for the Safe Schools Initiative and to establish the LGBTQ Advisory Committee

GREATER HOMEDOOW COMMUNITY CORPORATION (FISCAL AGENT FOR THE BALTIMORE EDUCATION COALITION)
$70,000 over two years to empower community members to advocate for effective, adequately resourced public schools

INCENTIVE MENTORING PROGRAM
$25,000 over one year to contribute to the Baltimore Student Attendance Campaign, partner with state-level school discipline reform advocates, and advance its expansion plans

LEARNING AND LEADERSHIP IN FAMILIES
$25,000 over one year to support the Perfectly Punctual Campaign in its efforts to improve pre-kindergarten attendance in Baltimore

MARYLAND DISABILITY LAW CENTER
$60,000 over one year to improve the engagement and attendance of students with disabilities in Baltimore City through their increased participation in out-of-school programs and by demonstrating and assessing student-directed educational planning

MOVE THIS WORLD
$39,000 over one year to support the expansion of the grantee’s program to teach empathy and conflict resolution skills into 30 Baltimore City classrooms

SAFE AND SOUND: BALTIMORE’S CAMPAIGN FOR CHILDREN AND YOUTH
$75,000 over three years to support the Maryland Out-of-School Time (MOST) Network’s efforts to increase programming state-wide

WIDE ANGLE YOUTH MEDIA
$75,000 over one year to enable the Youth Attendance and Design Team to research, produce and disseminate six media products for the Baltimore Student Attendance Campaign
COMMUNITY CONFERENCING CENTER
$5,000 over one year to pilot neighbor-to-neighbor dialogue circles on race and ethnicity

MARYLAND ASSOCIATION OF NON-PROFIT ORGANIZATIONS
$80,000 over two years to support the Maryland Center on Economic Policy
BE THE CAUSE
THAT HAS A POSITIVE
EFFECT
THE BALTIMORE COMMUNITY FELLOWSHIPS PROGRAM WORKS TO MEET THE CHALLENGES FACING BALTIMORE’S MOST NEEDY COMMUNITIES BY IDENTIFYING AND SUPPORTING SOCIAL INNOVATORS OF UNUSUAL PROMISE AND PROVIDING THEM WITH THE INGREDIENTS TO ENSURE THEIR IDEAS HAVE A STABLE FOUNDATION AND LONG-TERM VIABILITY. EACH FELLOW RECEIVES A STIPEND OF $60,000 OVER 18 MONTHS.

KATHERYN ANDERSON
Katheryn Anderson, in partnership with the Maryland Disability Law Center, will engage individuals with disabilities to advocate for equal access to public and regulated transportation.

BERNICE BISHOP
Bernice Bishop will expand her food-and-necessities pantry to become the Women Empowering Women Education and Outreach Center to provide education, support and training opportunities to vulnerable women.

ULYSSES COFIELD
Ulysses Cofield, in partnership with Fort Worthington Elementary School and the National Great Blacks in Wax Museum, will engage kids in afterschool opportunities that provide a safe haven from violence, gangs and street life.

LANAEA FEATHERSTONE
Lanaea Featherstone will partner with Patterson Park Public Charter School to provide computer literacy workshops and mentoring to Latino immigrant parents so they can get and keep better jobs and help their children do well in school.

MATTHEW HANNA
Matthew Hanna will establish Next One Up, a college-prep and mentoring program that uses athletics to engage middle and high school students.

MEGAN LESCHAK
Megan Leschak, in partnership with the Maryland Office of the Public Defender, will establish Bmore Free, a pre-trial program that will divert low-income defendants who have experienced trauma into clinical treatment.
Jessica Lewis, in partnership with the Right to Housing Alliance, will work with low- and moderate-income renters to build a grassroots movement around the human right to housing.

Melissa Moore will establish the Youth Learning Lab for Education and Applied Design (Y-LLEAD), an afterschool program that will teach students how to design and develop socially conscious community projects.

Emily Schappi will work with the Maryland Foster Youth Resource Center to help young women in foster care transition back into the community after getting out of detention centers, therapeutic group homes and residential centers.

Bill Tiefenwerth, in partnership with James McHenry Middle School, will establish Veterans in Partnership which will employ recently returned veterans as mentors to middle-school students.

Andre Turner will partner with the Johns Hopkins University Pediatric & Adolescent HIV/AIDS Intensive Primary Care Clinic to establish Boys Coming of Age, a program that will provide development and manhood training for boys, 13-17 years old, who are HIV-positive.

Denene Yates will build on her work with the Safe House of Hope to assist sex trafficking victims and those engaged in prostitution in their efforts to become vital, healthy members of the community.

Additional Grant by the Baltimore Community Fellows Program

University of Baltimore Educational Foundation
$149,300 over one year to help select organizations founded by Baltimore Community Fellows develop alternative sources of funding through earned income revenue and to design and implement new communication and marketing strategies.
2013 DONORS
WE THANK OUR DONORS FOR THEIR GENEROUS SUPPORT OF OUR 15TH YEAR OF WORK IN BALTIMORE. THEIR GIFTS HAVE INSPIRED US, AND HAVE PROVIDED US WITH THE FUEL WE NEED TO CONTINUE TO DRIVE REFORM.

WE ARE PLEASED TO ACKNOWLEDGE THESE DONORS FOR MAKING THEIR INVESTMENTS IN OUR WORK BETWEEN JANUARY 1 AND DECEMBER 31, 2013.

THESE GIFTS TOTALED OVER $2,950,000 (WITH SPECIAL RECOGNITION TO OUR FOUNDER GEORGE SOROS FOR MATCHING GIFTS LISTED).

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Your financial gift to OSI-Baltimore helps create opportunity, justice, and economic stability for those in our city who need it most. We tackle Baltimore’s most challenging issues. We welcome all gifts of every level. Every gift is matched by our founder George Soros. Our donors share a common goal: to revitalize Baltimore. They realize that, by investing in OSI-Baltimore, they play a vital role in improving our city’s future.

Contribute online at www.audaciousideas.org or call us at 410.234.1091.

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