INPACT REPORT



Baltimo





CONTENTS

02	Letter From The Director
04	Addiction and Health Equity
06	Baltimore Equitable Vaccine Initiative
08	Baltimore Equitable Vaccine Initiative: Youth Grants
10	Criminal and Juvenile Justice
14	Education and Youth Development
16	Community Fellows
18	Economic Justice
19	Narrative Change
20	COVID-19 Emergency Assistance Fund
22	B'More Invested
24	Donors
28	Where Our Money Went
29	Board Members and Staff

On the Cover (Bottom Right): 2019 OSI-Baltimore Community Fellow Ana Temple Rodney, founder and CEO of MOMCares, a 2021 B'more Invested grantee (see page 23).



In 2021, OSI-Baltimore continued to transform and evolve into a more focused and responsive organization, one best able to serve the people of Baltimore by implementing innovative solutions that also serve as a model for cities around the country and across the world.

Among our top priorities was responding to the COVID-19 pandemic, which continued to have major health and economic impacts on Baltimore residents, especially those in disinvested communities. In addition to ongoing support for grantees working on COVID-19 response, we continued our collaboration with the City of Baltimore on the \$6 million COVID-19 Emergency Assistance Program, which provided 15,000 Baltimore residents with \$400 prepaid cards to help cover food and other household expenses.

In April, 2021, OSI launched the Baltimore Equitable Vaccination Initiative (BEVI), a collaboration with the Rockefeller Foundation to improve the vaccination rate among communities of color, which have been disproportionately impacted by the COVID-19 pandemic. OSI-Baltimore partnered with the Baltimore City Health Department, Baltimore Corps, and more than 20 local community-based partners to provide medically sound, culturally competent information about vaccine safety and improve distribution and delivery mechanisms to reach disconnected Baltimoreans.

We are incredibly proud of the results: Since June 2021, BEVI partners have held more than 700 vaccine-related events; provided transportation, registration, childcare, and other assistance to get people vaccinated more than 61,000 times; Directly administered more than 6,600 COVID-19 vaccinations to some of Baltimore's most vulnerable populations, including sex workers, homeless people, and young people; and made more than 4 million connections with community members through campaigns and information sessions.

Alongside COVID response, OSI and our partners continued to pursue structural reform. Working with local partners, including the BRIDGES Coalition and Baltimore Harm Reduction Coalition, as well as Open Society-US colleagues, we launched the Yes on My Block campaign to encourage the introduction of life-saving Overdose Prevention Sites in Maryland. The OSI-supported People's Commission to Decriminalize Maryland made significant gains in its efforts to amend Maryland's legal codes to limit the disparate impacts of marginalized populations, including youth, sex workers, and people of color.

We also explored new areas of investment. In 2021, OSI launched a Narrative and Culture Change portfolio that aims to radically shift local and national narratives about Baltimore, our leaders, our movements and our communities, and shape a narrative represented by authentic people and anchored in accuracy and truth. Our first investment went to West Baltimore's Pennsylvania Black Arts and Entertainment District to help celebrate this essential piece of Baltimore's cultural heritage.

OSI also launched its Economic Justice portfolio, which aims to increase access to capital for historically under-resourced people and groups in Baltimore and build the economic power and self-determination of communities of color. Initial investments went to seven organizations, including CLLCTIVLY, which offers micro-grants to support Black-led organizations impacted by COVID-19, and the Revolve Fund, which provides capital to Black, Latinx, and Native American-led business, nonprofit organizations, financial intermediaries, and venture funds.

In May, 2021, OSI and Baltimore's Promise announced the first cohort of grantees from B'More Invested, a transformational grantmaking strategy for advancing community-based solutions, collaboration, and racial justice. B'More Invested's Grant Advisory Team, which decided which organizations would receive funds from the \$1.5 million grant-making budget, was made up of 23 community stakeholders and 11 funder representatives, putting decision-making control firmly in the hands of the community.

As Baltimore's Promise CEO Julia Baez and I wrote in our op-ed on the initiative in the Chronicle of Philanthropy ("Sharing Philanthropic Power With Grantees Is Messy and Challenging but Worth the Effort," May 5, 2022), "to be truly transformative, grantmakers must give up their power and work in partnership with the communities they aim to serve."

As we move forward with our transformation, we will continue to ground ourselves in the wisdom of the communities we serve. We hope you will continue to partner with us. Please do not hesitate to contact me with any feedback about our 2021 Impact Report, questions, or ideas for collaboration.

Thank you,

Danielle Torain danielle.torain@opensocietyfoundations.org



Addiction and Health Equity

OSI-Baltimore's Addiction and Health Equity Program seeks to generate and promote innovative ideas that improve health equity and lower the threshold to high-quality behavioral health services, reduce stigma, and support community engagement to improve public health in Baltimore.

Baltimore Harm Reduction Coalition	\$257,000 over two years to support Baltimore Harm Reduction Coalition to provide harm reduction programming, advocate for harm reduction policies, and reduce stigma related to drug use, partially funded as part of Open Society Foundations' Overdose in America Collaborative.
Baltimore Safe Haven	\$100,000 over two years to provide general support.
Behavioral Health Leadership Institute	\$135,000 over six months to provide general support.
Communities United	\$50,000 over six months to strengthen its organizing movements in Maryland and support leadership development and capacity building.
Daniel Torsch Foundation	\$70,000 over 18 months to provide general support.
Legal Action Center	\$100,000 over six months to provide general support.
Maryland Peer Advisory Council	\$100,000 over one year to provide support to identify and train new peer support specialists to become advocates for drug policy reform.
Mental Health Association Maryland	\$100,000 over six months to provide general support.

National Council on Alcoholism and Drug Dependency – Maryland Chapter, Inc.	\$170,000 over one year to provide general support.
Power Inside	\$50,000 over one year to provide general support.
Progressive Maryland Education Fund*	\$100,000 over one year to provide general support.
St. Luke's Evangelical Lutheran Church	\$50,000 over two years to provide meals and harm reduction services to residents of Hampden and educate community members on the importance of engaging people who use drugs in a supportive and non- judgmental space, partially funded as part of Open Society Foundations' Overdose in America Collaborative.
Turnaround Tuesday	\$50,000 over one year to provide general support.
Voices of Hope, Inc.	\$100,000 over two years to provide general support, funded as part of Open Society Foundations' Overdose in America Collaborative.

* Co-funded with Criminal and Juvenile Justice Program



Baltimore Equitable Vaccine Initiative

The Baltimore Equitable Vaccination Initiative (BEVI) is a collaboration between the Rockefeller Foundation and Baltimore-based stakeholders, anchored by OSI-Baltimore, to ensure equitable distribution of vaccines in Baltimore City. The four areas of engagement in Baltimore were vaccine delivery, community engagement, communications, and advocacy. The initial round of Rockefeller funding went to partners looking to engage the general Baltimore population.

Act Now	\$125,000 over six months to coordinate and support multiple churches to increase Baltimore City COVID-19 and flu vaccination rates and build community trust for vaccination through support of strategically selected pop-up sites sponsored by the faith community.
Baltimore Corps	\$275,000 over six months to provide COVID-19 health information to people in specific West Baltimore communities and assist in removing barriers to access to COVID-19 vaccinations.
Baltimore Safe Haven	\$40,000 over six months to provide COVID-19 health information to street-based sex workers and assist in removing barriers to access to COVID-19 vaccinations.
Behavioral Health Leadership Institute	\$30,000 over six months to provide COVID-19 health information to people leaving the city jail and assist in removing barriers to access to COVID-19 vaccinations.
CASA	\$60,000 over six months to provide COVID-19 health information to the Latinx community and assist in removing barriers to access to COVID-19 vaccinations.

Center for Urban Families	\$40,000 over six months to provide health information to people in West Baltimore communities and assist in removing barriers to access to COVID-19 vaccinations.
Charm City Care Connection*	\$90,000 over one year to provide COVID-19 health information to people who use drugs and those experiencing homelessness and assist in removing barriers to access to COVID-19 vaccinations while providing harm reduction services that reduce overdose risk.
Civic Works**	\$100,000 over six months to support individuals and small organizations to provide health information to Baltimore residents and assist in removing barriers to access to COVID-19 vaccinations.
Clergy United for the Transformation of Sandtown	\$40,000 over six months to provide COVID-19 health information to people in specific West Baltimore communities and assist in removing barriers to access to COVID-19 vaccinations.
Franciscan Center	\$50,000 over six months to provide COVID-19 health information to people in Baltimore City experiencing homelessness or housing instability and assist in removing barriers to access to COVID-19 vaccinations.
Older Women Embracing Life	\$30,000 over nine months for community engagement activities for COVID-19 vaccine uptake work with marginalized, underserved, invisible and hard to reach senior citizens.
Sex Workers Promoting Action, Risk Reduction, and Community Mobilization (SPARC)	\$70,000 over six months to enable SPARC to provide COVID-19 health information to people in Baltimore City and assist in removing barriers to access to COVID-19 vaccinations.
Sisters Together and Reaching	\$30,000 over six months to provide COVID-19 health information and assist in removing barriers to access to COVID-19 vaccinations to Baltimore City residents in five zip codes in Middle/East End.

*Includes \$50,000 of one-time support from Open Society Foundations' Public Health Program

BMOREV

**Support provided from OSI-Addiction and Health Equity Program

Baltimore Equitable Vaccine Initiative: Youth Grants

The Baltimore Equitable Vaccination Initiative (BEVI) is a collaboration between the Rockefeller Foundation and Baltimore-based stakeholders, anchored by OSI-Baltimore, to ensure equitable distribution of vaccines in Baltimore City. The four areas of engagement in Baltimore were vaccine delivery, community engagement, communications, and advocacy. This second round of Rockefeller funding went to partners looking to engage the Baltimore youth population.

B-360	\$50,000 over six months to enable B-360 to provide COVID-19 health information to Baltimore City youth and assist in removing barriers to access to COVID-19 vaccinations.
Baltimore City Public Schools Re-Engagement Center	\$180,000 over one year to enable The Re-Engagement Center to contribute to Baltimore City's COVID vaccine equity efforts.
Baltimore Healthy Start	\$40,000 over six months to provide COVID-19 health information to young adults in Baltimore City and assist in removing barriers to access COVID-19 vaccinations.
FreeState Justice	\$60,000 over six months to provide COVID-19 health information to Baltimore City youth and assist in removing barriers to access to COVID-19 vaccinations.
NextGen Scholars	\$60,000 over six months to provide COVID-19 health information to Baltimore City youth and assist in removing barriers to access to COVID-19 vaccinations.

No Boundaries Coalition	\$60,000 over six months to provide COVID-19 health information to Baltimore City youth and assist in removing barriers to access to COVID-19 vaccinations.
The Movement Team	\$50,000 over six months to provide COVID-19 health information to Baltimore City youth and assist in removing barriers to access COVID-19 vaccinations.
Wide Angle Youth Media	\$60,000 over six months to provide COVID-19 health information to Baltimore City youth and assist in removing barriers to access to COVID-19 vaccinations.
Y of Central Maryland	\$60,000 over six months to provide COVID-19 health information to Baltimore City youth and assist in removing barriers to access to COVID-19 vaccinations.



Criminal and Juvenile Justice

OSI-Baltimore's Criminal and Juvenile Justice Program seeks to reduce the use of incarceration and its social and economic costs without compromising public safety, and promote justice systems that are fair, are used as a last resort, and offer second chances. It supports advocacy, public education, research, grassroots organizing, litigation and demonstration projects that focus on reforming racial and social inequities at critical stages of the criminal and juvenile justice systems—from arrest to reentry into the community.

24+None	\$25,000 over one year to enable 24+None to continue to build a youth- led movement to eliminate the automatic prosecution of youth as adults in Maryland.
Advocates for Children and Youth***	\$250,000 over three months to provide general support.
American Civil Liberties Union Foundation of Maryland	\$100,000 over one year to provide general support.
Architects of Justice*	\$25,000 over nine months to support policy advocacy on youth justice reform in Maryland.
Baltimore Action Legal Team	\$100,000 over six months to support the capacity of the Baltimore Action Legal Team to reduce criminalization, reduce pretrial incarceration, and improve police accountability.

Baltimore Action Legal Team	\$189,000 over one year to support the capacity of the Baltimore Action Legal Team to reduce criminalization, reduce pretrial incarceration, and improve police accountability.
Baltimore Algebra Project	\$100,000 over two months to improve the capacity of the Baltimore Algebra Project to develop youth leaders and reduce youth involvement with the justice system.
Bmore Awesome	\$50,000 over two months to support the efforts of Bmore Awesome, Inc. to engage in youth leadership development, organizing and advocacy to reform youth justice and school discipline in Baltimore.
CASA	\$100,000 over one year to provide support to the Grantee's diverse justice work in Baltimore.
Center for Children's Law and Policy	\$93,000 over one year to provide expert analysis of Maryland's current criminal and juvenile justice laws, and make recommendations for how to reduce youth contact with the justice system.
Community Law in Action	\$50,000 over two months to provide general support.
F.R.E.S.H.	\$25,000 over two months to provide general support.
Jews United for Justice	\$50,000 over one year to support grassroots organizing and education efforts to bring about race equity and restorative justice reforms in Baltimore and Maryland.
JFA Institute	\$20,000 over one year to help identify and institutionalize reforms that resulted in jail population reductions in Baltimore during the COVID-19 pandemic.
Job Opportunities Task Force	\$100,000 over one year to provide general support.
Life After Release*	\$25,000 over one year to support policy advocacy to reduce justice involvement of people of color.
Maryland Justice Project	\$14,000 over three months to support Maryland Justice Project in efforts to reduce mass incarceration and advance social justice, with a focus on women and girls who have had contact with the criminal justice system.

Progressive Maryland Education Fund**	\$100,000 over one year to provide general support.	
Public Justice Center	\$100,000 over two years to provide general support.	
Rebuild, Overcome and Rise / ROAR	\$25,000 over one year to support the Rebuild, Overcome and Rise (ROAR) Center in its efforts to engage crime survivors in shaping non-carceral approaches to crime and violence.	
Restorative Response Baltimore	\$100,000 over two years to provide general support.	
Youth As Resources	\$50,000 over one year to provide general support.	
Youth Empowered Society	\$75,000 over one year to provide drop-in services, leadership development, and other supports to prevent and eliminate youth homelessness in Baltimore.	

*Funding provides through the Open Society Policy Center, Open Society Foundations' advocacy organization

**Co-funded with the Addiction and Health Equity Program

***Co-funded with the Education and Youth Development Program





Education and Youth Development

OSI-Baltimore's Education and Youth Development Program seeks to ensure that all student groups are fully included in schooling and other opportunities that prepare them for success in adulthood. Equitable education provides the most accessible egress out of the crippling cycle of poverty. It is most readily achieved by removing prohibitive barriers and nullifying inequitable practices that push children out of school and into the school-to-prison pipeline.

Advocates for Children and Youth**	\$250,000 over three months to provide general support.
American Civil Liberties Union Foundation of Maryland	\$100,000 over two months to provide general support.
Attendance Works	\$100,000 over one year to enable Attendance Works to advance student success and help close equity gaps by reducing chronic absence.
Baltimore City Public Schools Re-Engagement Center	\$100,000 over one year to provide students the opportunity to retake previously failed courses, master academic content, and recover course credit under the direction of qualified teachers through The Re- Engagement Center.
Baltimore Digital Equity Coalition	\$25,000 over one year to enable Baltimore Digital Equity Coalition to bridge the digital divide that has been brought to light by the COVID-19 pandemic, by providing Baltimore residents with a stable internet connection, digital devices, technical support and training.

\$100,000 over two months to provide general support.
\$100,000 over two months to provide general support.
\$100,000 over one year to enable The Positive Schools Center to train educators and students in Baltimore City public schools to use restorative and complementary practices to improve school climates.
\$25,000 over one year to enable Project Waves to provide free internet access to 2,000 households by 2023 and help close the digital divide in Baltimore City.
\$100,000 over one year to support policy advocacy on the public school system in Maryland.
\$100,000 over three months to provide general support.
\$80,000 over two months to provide general support.

*Funding provides through the Open Society Policy Center, Open Society Foundations' advocacy organization **Co-funded with the Criminal and Juvenile Justice Program



Community Fellows

OSI-Baltimore's Community Fellowships Program seeks dynamic activists and social entrepreneurs interested in implementing projects that address problems in underserved communities in Baltimore City. Launched in 1998, the Community Fellowships Network is now a corps of social innovators.

Business Volunteers of Maryland	\$60,000 over two years to provide support to strengthen organizations founded by Baltimore Community Fellows by identifying specific needs and opportunities for various types of volunteer services and matching the organizations with appropriate volunteers, mentors, and advisers from the Baltimore business community.
University of Maryland Baltimore County Graduate Program in Leadership	\$19,864 over one year to enable the University of Maryland Baltimore County Graduate Program in Leadership to support and staff the Baltimore Entrepreneurship and Leadership Network (BELN).
University of Maryland Health and Social Innovation Program	\$20,000 over one year to enable the University of Maryland Health and Social Innovation Program to provide seed funding to support the Student Social Venture Fund.





In 2021, OSI launched its Economic Justice portfolio, which aims to increase access to capital for historically under-resourced people and groups in Baltimore and beyond.

CLLCTIVLY	\$200,000 over one year to enable CLLCTIVLY to support Black-led organizations impacted by COVID-19.
Equity Matters	\$150,000 over one year to enable Equity Matters to launch the Equitable Alchemy Benefit Corporation fund to leverage capital for communities of color.
Ingoma Foundation	\$150,000 over one year to enable the Ingoma Foundation to implement the Black Butterfly Initiative to launch a technical platform to support Black entrepreneurs.
Maryland Center for Economic Policy	\$25,000 over one year to provide general support.
Maryland Center for Economic Policy	\$25,000 over one year to fund a research assistant position to engage in credible research on criminal justice budgeting, particularly Baltimore City's local police budget.
NLD Strategic	\$40,000 over one year to enable NLD Strategic to support the Women Entrepreneur Leadership Lab, a membership network of Black women entrepreneurs.
Revolve Fund	\$200,000 over one year to enable Revolve Fund to provide capital to Black/African American, Latinx, and Native American-led business, nonprofit organizations, financial intermediaries, and venture funds.



In 2021, building on the work of OSI's Strategic Communications team and in alignment with Open Society-US's Narrative and Culture Change work, OSI began making investments to radically shift local and national narratives about Baltimore, our leaders, our movements and our communities, and shape a narrative represented by authentic people and anchored in accuracy and truth.

Black Arts and Entertainment District

\$150,000 over one year to provide general operating support, in collaboration with the Open Society-US Narrative and Culture Change program.



COVID-19 Emergency Assistance Fund

In 2020, OSI-Baltimore and Baltimore City launched the COVID-19 Emergency Assistance Program to support residents of Baltimore's marginalized communities, who were most impacted by COVID-19. The program used \$6 million of city funds to provide \$400 prepaid cards for up to 15,000 city residents to use on household needs. OSI made grants to12 community-based organizations to identify and enroll city residents most in need of support, prioritizing underserved populations, including returning citizens, immigrant families, people experiencing homelessness, and youth and young adults between the ages of 16-24 who are out of work and out of school. As the program extended in 2021, OSI awarded additional small grants to the community-based partners in recognition of their huge contributions throughout the implementation of the initiative and during the close out period in 2021.



Banner Neighborhoods Community Corporation	\$5,000 over three months to provide general support.
Bon Secours Community Works	\$5,000 over three months to provide general support.
CASA	\$5,000 over three months to provide general support.
Center for Urban Families	\$12,000 over months to provide general support.
City of Refuge	\$5,000 over three months to provide general support.
Elev8	\$5,000 over three months to provide general support.
Esperanza Center	\$5,000 over three months to enable Esperanza Center, a program of Associated Catholic Charities, to provide services to community members in response to COVID-19.
Historic East Baltimore Community Action Coalition	\$5,000 over three months to provide general support.
Job Opportunities Task Force	\$5,000 over three months to provide general support.
Urban Strategies	\$12,000 over three months to provide general support.

B'More Invested

In 2021, OSI-Baltimore and Baltimore's Promise introduced the B'More Invested initiative, an innovative model of community-led grantmaking designed to address and reverse the legacy of under-investment in Black organizations, leaders, and communities. OSI-Baltimore invested \$1.7 million and brought in additional funders to create a \$2.3 million pooled fund to support ten leaders of color who are working at the grassroots level to advance community-based alternative approaches that promote healthy, safe, and thriving neighborhoods.

B'More Invested	The following 10 local grassroots organizations each received \$150,000 grants for general support. Learn more at <i>BmoreInvested.org</i> .
	A Revolutionary Summer is a critical reading and writing program dedicated to shifting harmful and traumatic narratives about Black women and girls through literature, art, self-inquiry and self-empowerment.
	Black Male Yoga Initiative supports healthy self-development through the LifeForce Development Process, which integrates skills, principles and practices of yoga, mindfulness, meditation and life coaching as means of personal improvement.
	The Black Yield Institute is a Pan-African power building and social movement institution in Baltimore's Cherry Hill community. Its two-fold mission includes mitigating the immediate impacts of food apartheid in poor Black and brown communities and building movement towards Black Land and Food Sovereignty.
	Bloom Collective is a liberation-focused network of health and wellness practitioners grounded in birth and reproductive justice, womanism, human rights, holistic care and healing justice.
	Bmore Empowered is dedicated to empowering women and girls of color through mindfulness and entrepreneurship.

B'More Invested Continued	BYKE Collective is a youth-centered drop-in bicycle workshop in Greenmount West with a focus on providing mentorship, restorative practices, and workforce development for youth from disinvested communities.
	Fight Blight Bmore's mission is to remediate blight through community projects and programs that are envisioned, directed and owned by the community.
	MOMCares provides birth and postpartum doula care to black women who are characterized as high risk or have had a birth resulting in Neonatal Intensive Care involvement.
	Organizing Black is a grassroots, member-led organization with the ultimate goal of Black liberation. The organization builds local power through transformational Black direct action organizing, political education, and participatory governance practices.
	Out for Justice places individuals affected by the criminal justice system at the forefront of policy-reform efforts that directly impact them, their

engagement, education and empowerment.

families and their communities, accomplishing its mission through



THANK YOU DONORS

OSI-Baltimore is thankful to our community of supporters who enable us to bring real solutions to the problems facing the people of Baltimore. Their gifts inspire us and provide us with the fuel that we need to continue to drive reform-helping us create opportunity, justice and economic stability for those in our city who need it most.

The Lois Blum Feinblatt Community Mental Health Fellowship

We are pleased to acknowledge the following donors for making their investments in our work between January 1 and December 31, 2021.

*indicates Feinblatt Fellows donor

OVER \$1,000,000

Rockefeller Foundation

\$50,000-\$99,000

Mary Catherine Bunting George A. Murnaghan Fund T. Rowe Price Foundation, Inc. Morton K. and Jane Blaustein Foundation*

\$25,000-\$49,999

Bunting Family Foundation Fund B Osprey Foundation Steve Schewel and Lao Rupert* Susan Schewel*

\$10,000-\$24,999

Blum Family Foundation* Sana and Andy Brooks Family Fund Hoffberger Family Philanthropies* Peter and Lisa Hoffberger* John Meyerhoff, MD and Lenel Srochi-Meyerhoff Moser Family Foundation, Inc. Brenda Brown Lipitz Rever Family Foundation* Martha P. Stein Aber D. Unger Foundation* The Harry and Jeanette Weinberg Foundation* In 2021, in recognition of Lois Blum Feinblatt's 100th birthday, OSI-Baltimore and the Lois and Irving Blum Foundation created the Lois Blum Feinblatt Community Mental Health Fellowship as part of OSI-Baltimore's Community Fellowships Program. In April, 2022, Lois, a lifelong advocate for Baltimore and a dear friend of OSI, its staff, and Advisory Board, passed away.

This fellowship honor Lois's 60+ year career as a social worker and mental health counselor. Lois's life is a testament to her belief that individuals, families, and our community are at our best when we are deeply connected with one another.

The Lois Blum Feinblatt Community Mental Health Fellowship will support initiatives to help community members live as happily and productively as possible. Amid the ongoing traumas of the COVID-19 pandemic and the racial reckoning that has resulted from killings of Black people by police, the fellowship is intended to help Baltimore and Baltimoreans' well-being.

Thank you to all the generous donors who joined the Lois and Irving Blum Foundation in helping to make this Fellowship possible.



\$5,000-\$9,999

The Associated: Jewish Community Federation of Baltimore, Inc.* Debra Henry* The Menemsha Family Fund Lee S. and Jenny H. Owen

\$1,000-\$4,999

Sally Adams **Rick and Nancy Barth*** Judy and Bill Campbell Family Fund Eddie's of Roland Park Jack and Joann Frutchman Philanthropic Fund Dr. Geoffrey Greif and Dr. Maureen Lefton-Greif Maurice and Lisa Haywood **Keith Hodges** John and Jane Payne* Nathan and Michelle Robertson Lynn Sassin and Nathan Braverman* Walter and Nancy Schamu* Diana Morris and Peter Shiras Family Fund* Southway Builders Charitable Trust Nancy Wertheimer Steven Ziger and Jamie Snead

UP TO \$1,000

Matt Anton Kim Berney and Jerry Dresner* Kay Berney* David Berry Beverly Bickel* Brenda Bodian David Bogen Lyric Bowditch Rabbi Daniel Burg* William Carlson Evan Carr Betty and Daniel Chemers* Marc Cherbonnier Ron and Peg Cohen* Penny Cordish and Archie Golden* Mary Ellen Crowley **Eric Davis** Kent Devereaux* Richard Dicker and Ellen Pall* Hillary Doyle Debra Elfenbein Falmouth Jewish Congregation* Rhea Feikin* Robert Flack* Ann Finkbeiner* Bruce Fleming Evann Flinchum Robert and Yvonne Forman* **Candice** Fort Susan Frieson Ajit George Harriet and Herbert Goldman* Hilry Gordon* Jeffrey Gray Judith Greenspan* Cordelia Grimm and Darren McGregor Lila Haba Margo Halle* Amy Harlan* Betsy and George Hess* Jeff and Shelly Hettleman David and Jan Hoffberger* Rebecca Hoffberger* Richard Hoffberger* Samuel and Marina Hoffberger* Trevor Hoffberger and Tory Klein* Sylvia and Herb Horowitz* Henry Kahn and Marlene Trestman Charitable Fund Linda and Buddy Kaufman* Audrey Leviton* Joyce Leviton* Susan Leviton and Jeffrey Lauren* Alicia Lieberman and David Richman* Rabbi Flias and Lori Lieberman* Jason McCampbell Emily McDonald

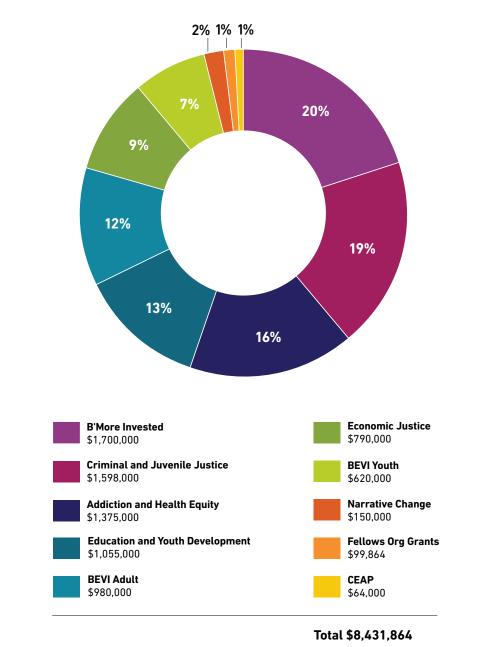
We have done our best to list all of our supporters accurately, but sometimes we make a mistake. For this we apologize. If there is a problem with your name or you are not listed and should be, please contact Deputy

Tom McGee Sevanti Manandhar Memorial Fund R Margaret Matter Rim Mghir and Martin Hardy* Kimberlee Moore Elizabeth Moser* Teresa Margerum Leonard Ollison Mitch and Linda Obradovic Joann Orlinsky* Dustin Relethford Jan Rivitz* Randi Robbins Paul Roberts* Jonathan and Joan Rogers* Estelle Rogers Linda and Norton Rosensweig* Ellen Rothman* Joshua Rowe (Gift in honor of Ben Piven) Lynn Salganik* Marianne and Erwin Sekulow* Geoffrey Shough Robert and Jaqueline Smelkinson* **Eleanor Smith** Dana Snyder-Grant* Phoebe Stein* Maria Terrien **Carrie Thornbery** Laura and Neil Tucker* Anusha Vable Nanny and Jacj Warren* Emil Volcheck and Kathleen Wilsbach Thomas and Karen Wise* Steve Ziger and Jamie Snead* Jennifer Zito



27

WHERE OUR MONEY WENT IN 2021



Notes: These totals reflect grant making expenditures only. They do not include other expenses such as personnel costs, operational costs, consultants, and additional in-kind support from Open Society Foundations for human resources, legal, grants administration, finance, and information technology services. This financial report presents expenses that reflect the programmatic impact during 2021 and is based on unaudited numbers. An audited financial statement is available upon request.

2021 BOARD MEMBERS

Muriel Berkeley Former Member, Baltimore City Board of School Commissioners

Edward C. Bernard Senior Advisor, T. Rowe Price Group, Inc.

Jamar Brown, Chair Partner, Rosenberg Martin Greenberg, LLP

William Clarke President, The Osprey Foundation

Veronica Cool CEO, Cool and Associates, LLC

Andre M. Davis U.S. Circuit Court Judge (ret) James DeGraffenreidt Former Chairman of the Board and CEO, WGL Holdings, Inc

Nupur Parekh Flynn Community Volunteer

Joseph Jones President and CEO, Center for Urban Families

Kenneth Jones Chief Operating Officer, the John D. and Catherine T. MacArthur Foundation

Susan Leviton Professor Emeritus of Law, University of Maryland School of Law Ava Lias-Booker Partner, McGuire Woods

John Meyerhoff Community Volunteer

Larry Moscow Partner, maslansky + partners

Catalina Rodriguez-Lima Director, Mayor's Office of Immigrant Affairs

Chip Wendler Vice President, T. Rowe Price Group, Inc

Alicia Wilson Vice President for Economic Development for Johns Hopkins University and Johns Hopkins Health System

2021 STAFF

L. Tracy Brown Deputy Director

Katy Caldwell Program Associate, Community Fellowships Program

Michael Camlin Program Specialist, Addiction and Health Equity Program and Criminal and Juvenile Justice Program

Tara Huffman Director, Criminal and Juvenile Justice Program Jennifer Kim Program Associate, Education and Youth Development Program

Pamela King Director, Community Fellowships Program

Rachel Moler Program Associate, Addiction and Health Equity Program and Criminal and Juvenile Justice Program

Priscilla Newton *Executive Assistant* Bobbi Nicotera Communications Specialist

Scott Nolen Director, Addiction and Health Equity Program

Evan Serpick Director, Strategic Communications

Danielle Torain Director, OSI-Baltimore

Karen E. Webber Director, Education and Youth Development Program





OPEN SOCIETY INSTITUTE-BALTIMORE 201 North Charles Street | Suite 1300 | Baltimore, MD 21201

410.234.1091 | osibaltimore.org

Baltimore