

OPEN SOCIETY INSTITUTE-BALTIMORE

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**BOLD
THINKING**

**STRATEGIC
ACTION**

**JUSTICE
FOR ALL**

2017 IMPACT
REPORT



20 YEARS



OSI Community Fellow Brian Gerardo, left, with the group he founded, Baltimore Dance Crews Project

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INTRODUCTION

Twenty years ago, the Open Society Foundations created its only U.S. field office in Baltimore, believing that focusing intellectual and financial resources on the entrenched, systemic problems of one region could yield significant impact and provide successful approaches that other municipalities could replicate, creating upward pressure for national change.

That belief was put to the test in 2017, as open society was under attack nationally in the form of draconian executive orders on immigration, a Justice Department trying to ramp up the War on Drugs and double down on mass incarceration, and a Secretary of Education with a history of diverting public money to private schools, and in many other ways.

At Open Society Institute-Baltimore, we leveraged 20 years of relationships, trust, and expertise to counter these assaults with focused action on the local level. Here are just a few examples:

- We worked with the Mayor's office to establish the Safe City Baltimore initiative and provide education and legal support to ensure due process for immigrants threatened with deportation (see page 22).
- We continued our work under the auspices of the Coalition for a Safe and Just Maryland to limit the use of cash bail and expand pretrial services that allow people to stay in the community while they await trial without jeopardizing public safety (see page 3).
- Through grantees such as the Baltimore Education Coalition and the ACLU, we worked to ensure that Baltimore students receive equitable funding, and we partnered with the school district's Re-Engagement Center to keep more high school students engaged in learning (see page 13).

In these pages and on our website you will find many more ways that the Open Society Institute has been able to create change for the Baltimore region, despite ongoing challenges on the national level.

Thank you to all of the generous donors who made our work possible during 2017 (see page 24). We hope you will continue to invest in us so that, through strategic and persistent efforts, we can bring about the significant change that will move our region forward for years to come.

DIANA MORRIS

Director, Open Society Institute-Baltimore

A man with a beard and short hair is looking directly at the camera from inside a prison cell. He is wearing a light-colored t-shirt under a dark jacket. The cell has metal bars and a window in the background. The entire image is overlaid with a purple gradient and geometric lines.

CRIMINAL AND JUVENILE JUSTICE

Of the millions of people who are arrested and then required to pay cash bail in order to be released from jail before trial in the United States, more than three in five remain behind bars—without being convicted of any crime—simply because they cannot afford to pay.

“It’s an unfair system,” says Bill L, who was detained for 40 days in the Montgomery County Detention Center on \$7,500 bail. “You are guilty until proven innocent. The average person won’t have the money unless you’re rich. For the poor man, \$750 might as well be \$10,000, or \$100,000. There are people in here with \$100 bond who can’t get out.”

“There is no credible research that supports the continued use of money bail,” says Tara Huffman, director of OSI’s Criminal and Juvenile Justice Program. “We do, however, have credible data showing that the cash bail system disproportionately impacts people of color and people with limited means. Money shouldn’t play a role in pretrial decisions, and it’s time for Maryland to take money out of the equation.”

OSI-Baltimore’s Criminal and Juvenile Justice Program has long recognized that Maryland’s cash bail system unfairly penalizes the poor for their economic status by using wealth to determine a defendant’s pre-trial freedom. People who pose no public safety risk should not be held before trial simply because they can’t afford to pay bail. People who do pose a public safety risk should not be released, even if they have the means to pay large bail amounts.

BAIL REFORM: ENDING UNFAIR PRACTICES, MAKING MARYLAND SAFER

Money shouldn't play a role in pretrial decisions, and it's time for Maryland to take money out of the equation.

TARA HUFFMAN

Director, OSI's Criminal and Juvenile Justice Program

Holding a defendant in jail even for a short time can result in long-term consequences, such as loss of income or housing, disruptions to child care, and decreased access to legal representation, among other disadvantages. OSI-Baltimore supports programs working to reform the pre-trial detention policy of holding defendants in jail because they are unable to afford cash bail. In 2016, OSI-Baltimore convened the Coalition for a Safe and Just Maryland, a broad range of community activists and state and national advocacy groups, including the ACLU of Maryland, the Public Justice Center, Out for Justice, Job Opportunities Task Force, the Maryland Office of the Public Defender, and others to work toward statewide pretrial justice reform.

When Maryland's Attorney General Brian Frosh opined that the state's bail system was likely unconstitutional, the Coalition supported a rule change that would prevent judges from imposing bail beyond the financial means of defendants. The rule, which went into effect on July 1, 2017, requires judges to consider non-financial conditions of release, such as community-based pretrial services, as an alternative to money bail. If they decide that cash bail is needed to ensure someone's return to court, they cannot impose an amount the defendant cannot afford.

Through well-coordinated efforts in 2017, the Coalition successfully defended the new rule from a bail industry-funded attempt to roll it back. The Coalition's work continued this year, when OSI-Baltimore released a paper making the case that statewide pretrial services are necessary to implement bail reform fully. These efforts led to policymakers allocating \$1 million in state funding to expand pretrial services in Maryland.

2017

CRIMINAL AND JUVENILE JUSTICE GRANTS

Advocates for Children and Youth, Inc.

\$80,000 over one year to engage in research, public education, technical assistance for agenda development, and community outreach to advance juvenile justice reform in Maryland

American Civil Liberties Union of Maryland Foundation

\$100,000 over one year to support its policy analysis, education, mobilization and advocacy activities to reduce arrest and pretrial detention rates

Baltimore Action Legal Team

\$50,000 over one year to support the Baltimore Action Legal Team's organizational capacity building activities in furtherance of its community education, legal observation and representation, and training activities to advance policing and pretrial reforms

CASA de Maryland

\$100,000 over one year to support the continued activities of the Campaign for Justice, Safety & Jobs to bring about policing reforms in Baltimore and Maryland

\$45,000 over one year to enable CASA to respond rapidly to any unforeseen efforts by the U.S. Department of Justice, City officials and any other actors to undermine implementation of the DOJ consent decree in Baltimore City

Civic Works, Inc.

\$75,000 over one year to enable its Baltimore Center for Green Careers to create career opportunities for individuals with criminal records and promote the adoption of ex-offender friendly hiring practices and employment standards among local businesses

Community Law in Action

\$140,000 over one year to engage in community organizing, public education, and advocacy efforts to strengthen community-based alternatives to detention and reduce the number of youth who are automatically prosecuted and incarcerated as adults

Community Oversight Task Force	\$95,000 over one year to enable the Baltimore Community Oversight Task Force to carry out needed research, communications, community engagement, and reform activities in support of improved community oversight of the Baltimore Police Department
Fusion Partnerships, Inc.	\$250,000 over one year to help a select number of neighborhood associations to develop the capacity to partner equitably with the Baltimore Police Department to create the micro-policing plans required by the U.S. Department of Justice (DOJ) consent decree
Jews United for Justice	\$50,000 over one year to support its participation in the Campaign for Justice Safety & Jobs to bring about policing reforms in greater Baltimore
JFA Institute	\$30,000 over one year to conduct analysis and make policy recommendations to reduce pretrial and prison populations in Baltimore and Maryland
Job Opportunities Task Force	\$100,000 over one year to support its communications and advocacy efforts to reduce barriers to employment for people with criminal records
Leaders of a Beautiful Struggle	\$85,000 over one year to support Leaders of a Beautiful Struggle's efforts to reform policing and pretrial justice in Baltimore and Maryland
Maryland Office of the Public Defender	<p>\$50,000 over one year to support the implementation of the Maryland Text Alert Pilot Project by establishing a tool for ensuring individuals who are charged with a crime appear on their court dates</p> <p>\$16,000 over one year to support OPD's efforts to educate the public and engage impacted community members in reforming the pretrial system in Maryland</p>
Maryland Restorative Justice Initiative	\$50,000 over one year to support the Maryland Restorative Justice Initiative to reform parole policies affecting prisoners serving long-term sentences in Maryland

National Association for Civilian Oversight of Law Enforcement	\$4,630 over two months to provide training, educational, and networking opportunities to members of the Baltimore City Community Oversight Task Force at the 23rd Annual NACOLE Conference
No Boundaries Coalition	\$25,000 over one year to advocate for reforms that improve police accountability and bring about effective community policing in Baltimore
Out for Justice	\$40,000 over one year to support Out for Justice's organizing and leadership development efforts to remove barriers for people with criminal records
Power Inside	\$50,000 over one year to strengthen Power Inside's capacity to advocate and organize for pretrial justice and policing reform
Pretrial Justice Institute	\$100,000 over one year to provide technical assistance, public education, communications and policy analysis to help bring about the elimination of money bail in Maryland
Progressive Maryland Education Fund, Inc.	\$50,000 over one year to support Progressive Maryland's organizing and communications activities to advance pretrial reform
Public Justice Center	\$80,000 over nine months to conduct legal research about how to bring about pretrial reform in Baltimore
Restorative Response Baltimore: Collective Action to Resolve Conflict (formerly known as Community Conferencing Center)	\$100,000 over to two years to provide an effective community-based alternative to justice involvement for youth and young adults in Baltimore
University of Maryland Baltimore Foundation, Inc.	up to \$50,000 over seven months to support the Prisoner Advocacy and Re-Entry Support Project of the University of Maryland Francis King Carey School of Law

The background is a solid orange color with a pattern of various pills and capsules in lighter shades of orange and yellow, scattered across the surface. There are also thin, diagonal lines in a slightly darker orange color, some solid and some dotted, crossing the frame.

ADDICTION AND HEALTH EQUITY

Open Society Institute's work to create the Baltimore Buprenorphine Initiative (BBI), identifying and encouraging the use of the medication as a best practice to treat addiction, is a good example of several aspects of its work.

1. OSI TAKES RISKS.

Soon after OSI was founded in 1998, our Addiction and Health Equity program recognized the potential of buprenorphine to vastly increase access to medication-assisted drug treatment. Unlike methadone, which is geared toward heavy users and requires patients to come to a physical clinic every day, buprenorphine could be prescribed by a doctor and taken from home—offering better access to treatment for people with a history of substance use who often struggle with transportation, housing, employment, and other issues. Knowing that the Food and Drug Administration would soon approve buprenorphine to treat addiction, OSI spearheaded outreach to healthcare providers to familiarize them with the drug as an option for treatment of opioid dependence.

2. OSI SEES THINGS THROUGH.

OSI works at all points on the “arc of change,” from conceiving solutions to implementing them, and making successful ones permanent. Once the FDA approved buprenorphine, OSI helped community health centers—whose patients included many people with untreated addiction—prescribe the drug along with offering counseling services. Building on this, OSI worked with the Baltimore Substance Abuse System to develop the BBI, a model that provided primary care doctors with the support they needed to

Our efforts are always focused on generating and promoting innovative ideas that improve health equity and lower the threshold to high-quality treatment, reduce stigma, and support community engagement.

SCOTT NOLEN

Director, OSI's
Addiction and Health
Equity Program

***Baltimore
Buprenorphine
Initiative:***

**TAKING
RISKS TO
HAVE A BIG
IMPACT**

feel comfortable prescribing buprenorphine to patients struggling with opioid dependence. After helping patients enroll in health insurance, publicly-funded treatment centers transferred them to primary care doctors for ongoing buprenorphine treatment, continuing to offer counseling when needed. These physicians have reached thousands of patients and saved countless lives. In 2014 alone, 995 patients were admitted to locations where BBI operated, 48% of patients stayed in treatment for 90 days or more, and 275 were transferred to continuing care. Of those, 83% reached the important six-month milestone of treatment. We also helped lower the threshold to treatment by having medical teams trained to prescribe buprenorphine meet patients at non-traditional venues, like drop in centers and a mobile van outside the exit of the city's detention center.

3. OSI CREATES SOLUTIONS THAT CAN BE REPLICATED.

Open Society Foundations (OSF) opened OSI-Baltimore—OSF's only US field office—in 1998 with the idea that work on difficult local problems could identify solutions that not only would improve the quality of life for Baltimoreans, but could also be replicated in other cities. That's exactly what happened with BBI. By 2015, BBI had established 10 treatment locations throughout Maryland with nearly 400 treatment slots, and almost 800 doctors across Maryland were licensed to prescribe buprenorphine. Public health officials from Kentucky, Ohio, Tennessee, New Mexico, Washington, DC, and Ottawa, Canada have since visited Baltimore to learn about BBI and several cities have replicated elements of it.

"Our efforts are always focused on generating and promoting innovative ideas that improve health equity and lower the threshold to high-quality treatment, reduce stigma, and support community engagement," says Addiction and Health Equity Director Scott Nolen. "BBI was successful across each of these goals, and it has been a blueprint for how our program drives promising policy ideas ever since."



Top, a man holds his bottle of buprenorphine at Dee's Place in East Baltimore, one of the treatment centers affiliated with the Baltimore Buprenorphine Initiative;

Bottom, a nurse at Dee's Place



2017

ADDICTION AND HEALTH EQUITY GRANTS

Baltimore City Health Department	<p>\$200,000 over one year to support a public education and harm reduction project to respond to opioid addiction and overdoses in Baltimore City</p> <p>\$270,000 over 18 months to support the development and implementation of a dashboard showing real time capacity at community-based addiction treatment facilities in Baltimore</p>
Baltimore Harm Reduction Coalition	<p>\$91,500 over one year to support the outreach, training, direct services, advocacy, capacity building, and mobilization activities of the Baltimore Harm Reduction Coalition</p>
Behavioral Health Leadership Institute	<p>\$45,000 over one year to create a mobile treatment unit outside the Baltimore City Jail to provide buprenorphine treatment to individuals released from the jurisdiction of the Division of Pretrial Detention and Services</p>
Johns Hopkins Bloomberg School of Public Health	<p>\$15,000 over six months to support community education, coalition building and policy advocacy to support the creation of a legal, safe drug consumption space in Baltimore</p>
Legal Action Center	<p>\$120,000 over two years to protect gains made under the Affordable Care Act (ACA) and expand services that are desperately needed to address the opioid crisis</p>
Maryland Professionals for Quality Addiction Services, Inc.	<p>\$170,000 over one year to provide general support</p>
National Council on Alcoholism and Drug Dependency–Maryland	<p>\$170,000 over one year to provide general support</p>



EDUCATION AND YOUTH DEVELOPMENT

There are many factors that can delay or prevent Baltimore young people from completing their high school education. Poverty, transportation problems, family responsibilities, health concerns, and interactions with the juvenile justice system all contribute to Baltimore City Public Schools' high population of older students who do not have enough credits to advance. These students are most at risk for dropping out, which will make it more difficult for them to join the workforce and earn a living wage.

Since its founding, Open Society Institute has worked on various strategies to keep young people connected to schools. In 2012, in coordination with City Schools, OSI selected three existing schools to become “High Value High Schools”. The initiative helped these schools—Mergenthaler Vocational-Technical, Frederick Douglass, and Benjamin Franklin—to meet the individual needs of students at risk of dropping out and to increase graduation rates and post-secondary success significantly, particularly for African-American male students. In addition, OSI advocated for and facilitated the opening of a fourth High Value High School, Bard High School Early College, which allows students to take college courses and earn an associate degree while in high school. Its first graduating class had a 94% graduation rate, in contrast to the state rate of 88% and the city rate of 71%.

These schools allowed flexible schedules and supported accelerated coursework, either to



Re-Engagement Center Executive Director Roger Shaw meets with a student

RE-ENGAGEMENT CENTER: KEEPING YOUNG PEOPLE CONNECTED TO SCHOOLS

If we can provide students with opportunities to transform their current trajectory, they can tap into their limitless potential.

ROGER SHAW

Executive director,
Re-Engagement Center

target deficiencies or to enable advancement. They eliminated eligibility requirements for students with disabilities, which enabled students with a range of achievement needs to get appropriate instruction, and provided early college exposure and essential life skills training.

The success of the High Value High Schools led the district to institutionalize this model through its Re-Engagement Center, a centralized office designed to assist young people who are disengaged or are returning to schools after an extended absence caused by the myriad impediments associated with poverty. So far, through the Re-Engagement Center, OSI and the district have integrated the High Value High Schools model into 12 additional high schools.

The center offers older students who do not have enough credits to advance the opportunity to earn additional high school credits through on-line classes and summer and evening coursework. Of the nearly 1,150 students enrolled in credit recovery classes, 82% have passed their classes or are still engaged with coursework. In the past year, of the approximately 540 students who were referred to the center after disengaging from their coursework, 420 re-enrolled in a city

school. And nearly 80% of students who return to school through the center graduate.

By helping students identify the support and educational environment that would be most appropriate for them, the center minimizes the likelihood of students again disengaging from school. Students are also linked to social workers who assist them in removing barriers to high school completion in connecting to a variety of school-based and community resources.

“Many students who enter the Re-Engagement Center have had very negative life experiences, but we serve as constant reminders that they are not ‘damaged goods,’” says Roger Shaw, executive director of the Center. “If we can provide students with opportunities to transform their current trajectory, they can tap into their limitless potential.”

OSI and other area funders continue to support the model and City Schools’ CEO Sonja Santelises supports expanding it to every high school in the district.

The Re-Engagement Center represents not only a recognition of the severity of the problem of student disengagement, but also the urgent need to create a way to reverse this trajectory. “Our greatest hope in starting the High Value High Schools initiative was that, one day, the district would take the model under its own aegis and create what is needed for the thousands of students who fall through the cracks,” says Karen Webber, director of Open Society Institute’s Education and Youth Development program. “The Re-Engagement Center has surpassed our most optimistic expectations.”

2017

EDUCATION AND YOUTH DEVELOPMENT GRANTS

Center for Family and Child Policy

\$50,000 over one year to ensure that Maryland's Every Student Succeeds Act plan will include accountability measures for reducing chronic absence and creating positive school climates.

Center for Supportive Schools

\$25,000 for one year to expand its peer-to-peer mentoring program in high schools, middle schools to assist students who are re-engaging in schools.

Disability Rights Maryland

\$180,000 over two years to address the systemic barriers that result in the disproportionate impact of push out on students with disabilities

NAACP Legal Defense and Educational Fund, Inc.

\$100,000 over two years to support policy advocacy, research, and youth organizing strategies to advance school police reforms in Baltimore

Playworks Education Energized

\$25,000 over one year to support its Coach and Junior Coach programs

The Family League of Baltimore City, Inc.

\$250,000 over one year to support the Baltimore School Climate Collaborative and provide training and oversight to implement Baltimore City Schools' Restorative Practices Plan

University of Maryland Baltimore Foundation, Inc.

\$196,440 over one year to support The Positive Schools Center at the University of Maryland Baltimore School of Social Work Community Outreach Service Program to train principals, teachers and students in seven Baltimore City public schools to use restorative practices



COMMUNITY FELLOWSHIPS

In 1998, Open Society Institute launched the Community Fellowships program to support social entrepreneurs working in underserved Baltimore communities. Over the past 20 years, OSI has supported 190 Fellows, who have launched some of the region's most enduring community-based initiatives, including Community Law in Action, Thread, The Book Thing of Baltimore, and Wide Angle Youth Media.

In recent years, the Community Fellowships program has worked to strengthen the Community Fellows Network. That work continued in 2017 with the launch of the Community Fellows Network Strategic Advisory Group. The group, comprising 10 Community Fellows, aims to strengthen connections among the Fellows, discover and address shared needs, and explore venues for collaboration. In addition to strengthening each Fellow's own work, a deeply connected network will enable *collective* work towards particular social justice goals.

The Strategic Advisory Group has formed five committees to advance its work: Skill Sharing, Healing, and Storytelling; public relations and Marketing; Thought Leadership; Mentorship and Transitions; and Dinner and Happy Hours.

"All of the Fellows in the Strategic Advisory Group are really extraordinary individuals," says Pamela King, director of the Community Fellowships program. "Together, they can harness the collective power of the Fellows Network to help Baltimore thrive."

Together, they can harness the collective power of the Fellows Network to help Baltimore thrive.

PAMELA KING
Director, OSI's Community
Fellowships Program

**STRATEGIC
ADVISORY GROUP
WORKS TO
EXPAND THE
POWER OF THE
COMMUNITY
FELLOWS
NETWORK**



Runners take part in an Umoja (Unity) Run organized by 2016 OSI Community Fellow Isa Olufemi

MEET OSI'S 2017 COMMUNITY FELLOWS



JACKIE BELLO

Jackie Bello is expanding Dent Education by working in partnership with several schools (Green Street Academy, Maree G. Farring Elementary School, and Benjamin Franklin High School) to develop Bet on Baltimore. The initiative teaches design thinking, community engagement and entrepreneurship to instill students with the skills and mindset essential to becoming changemakers.



MATTHEW BURKE

Matthew Burke has established Baltimore Free Farm Food Rescue, a network of food give-away sites at local businesses, churches and community centers for the purpose of providing nutritious food, reducing waste and educating the public on issues related to food justice.



AUSAR DANIELS

Ausar Daniels works in partnership with Tubman House to develop the Greater Mondawmin Empowerment Project which provides education and vocational training for the Sandtown-Winchester community in agriculture, culinary arts, and wellness.



RYAN FLANIGAN

Ryan Flanigan works in collaboration with the Baltimore Housing Roundtable and the Central Baltimore Partnership to establish the Remington Community Land Trust which aims to preserve and expand affordable housing options as a means to maintain Remington as a multi-class community.



ERIC JACKSON

Eric Jackson has created Building Black Land and Food Sovereignty Practice as a part of Black Yield Institute. His project organizes residents to create community-oriented solutions to the food equity issue in the Cherry Hill and Poppleton communities.



MUNIB LOHRASBI

Munib Lohrasbi works in partnership with Disability Rights Maryland to establish the State Correctional Facilities Oversight Committee Project. The initiative aims to increase transparency and enforce the Americans with Disabilities Act (ADA) in the state's correctional facilities.



ALEX LONG

Alex Long has established the McElderry Youth Redemption Boxing Program as a vehicle to use physical rigor and a disciplined structure to engage vulnerable youth, ages ten to fourteen, in alternatives to negative activities.



KIM LOPER

In partnership with Jubilee Arts, Kim Loper, is building Youth in Business Design Collective, an initiative that cultivates the entrepreneurial leadership skills of high school aged youth by providing hands-on experience operating an art and design-based business.



SHANTELL ROBERTS

Shantell Roberts is expanding Touching Young Lives, Inc. to focus on the health and well-being of infants and children by using the "Portable Alternative Crib" as a new and innovative safe sleep alternative for infants.



AMY TENNEY

Amy Tenney is working in collaboration with the Goodnow Community Center and other organizations to establish the Healing and Community Integration through Music: Refugees and Other Vulnerable Immigrants Program. The program provides music therapy services and teaches methods for healing and self-care to participants.

COMMUNITY FELLOWSHIPS

Business Volunteers Maryland

\$20,000 over one year to provide mentors and advisors to organizations established by Baltimore Community Fellows

SUPPORTING LOCAL IMMIGRANTS

SAFE CITY BALTIMORE

In January, 2017 President Trump issued an executive order that resulted in stepped-up enforcement by federal Immigration and Customs Enforcement officials, including a series of raids in the Baltimore region that threatened the due process rights of local immigrants. In response, Open Society Institute worked with the Mayor's Office of Immigrant Affairs, led by OSI Leadership Council member Catalina Rodriguez-Lima, to create the Safe City Baltimore Immigrant Education and Defense Fund.

The Safe City Baltimore initiative, with support from Open Society (including support it raised from other foundations and over 60 individuals), Baltimore City, and the Vera Institute of Justice, provided funding for the following organizations working to educate immigrant communities about their rights and to provide legal counsel for individuals with viable claims to remain in the United States and for immigrants facing deportation proceedings. The Safe City Baltimore initiative continues through 2019.

2017

SAFE CITY BALTIMORE GRANTS

Associated Catholic Charities

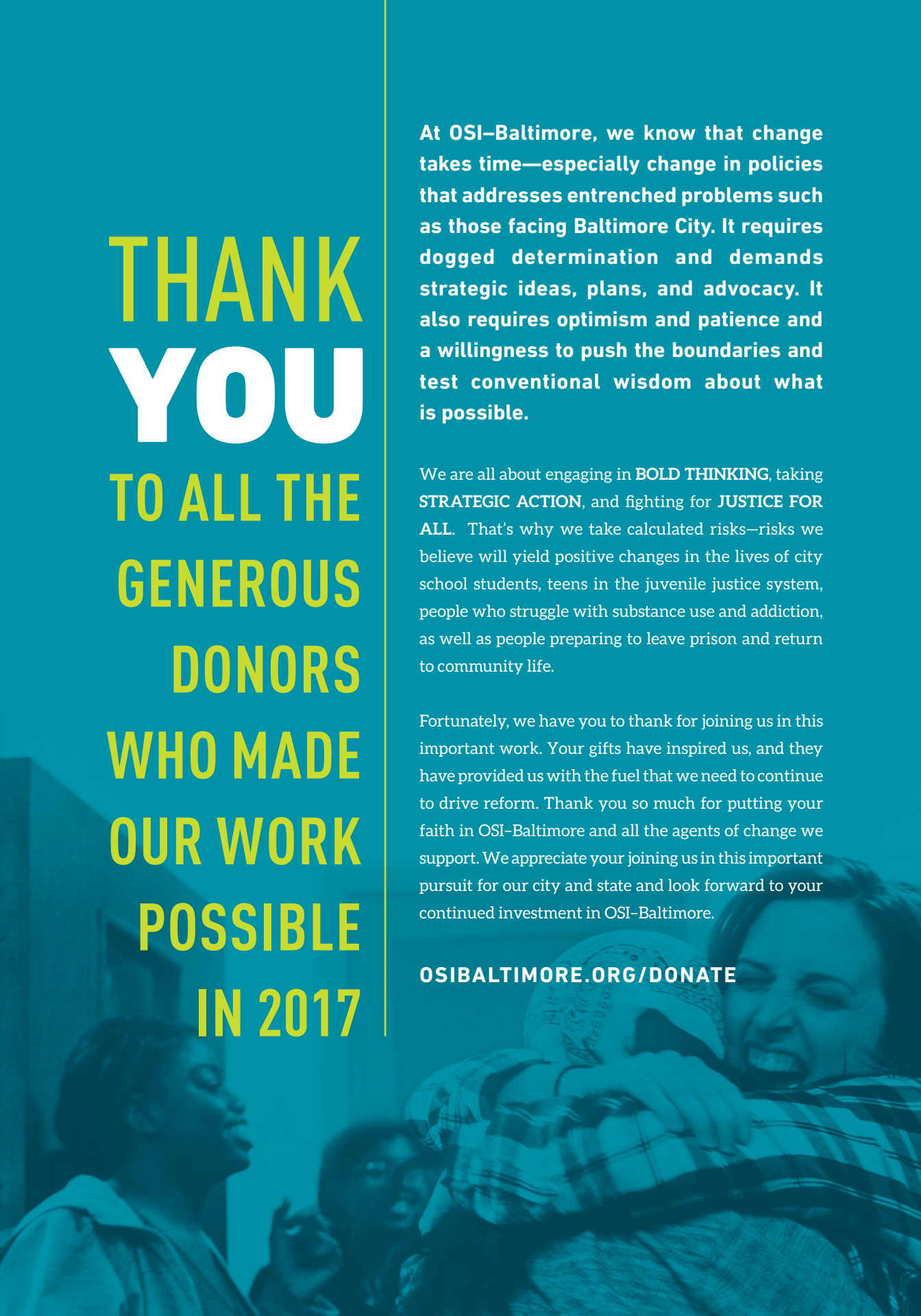
\$282,000 over two years to provide legal consultations, legal representation and family safety planning for immigrants through Esperanza Center's Immigration Legal Services Program

Pro Bono Resource Center of Maryland

\$86,000 over two years to provide information and referral services at the Baltimore Immigration Court and to recruit and coordinate pro bono attorneys to provide representation in immigration matters

University of Maryland Baltimore Foundation, Inc.

\$50,000 over two years to enable the University of Maryland Carey School of Law Immigration Clinic to provide representation in immigration bond hearings and to develop a statewide immigrant legal defense fund

A background image showing a group of people in a community setting. In the foreground, a woman is seen from the side, looking towards the right. Behind her, another person is partially visible. To the right, a woman is smiling and holding a baby wrapped in a patterned blanket. The image has a teal color overlay.

THANK YOU TO ALL THE GENEROUS DONORS WHO MADE OUR WORK POSSIBLE IN 2017

At OSI-Baltimore, we know that change takes time—especially change in policies that addresses entrenched problems such as those facing Baltimore City. It requires dogged determination and demands strategic ideas, plans, and advocacy. It also requires optimism and patience and a willingness to push the boundaries and test conventional wisdom about what is possible.

We are all about engaging in **BOLD THINKING**, taking **STRATEGIC ACTION**, and fighting for **JUSTICE FOR ALL**. That's why we take calculated risks—risks we believe will yield positive changes in the lives of city school students, teens in the juvenile justice system, people who struggle with substance use and addiction, as well as people preparing to leave prison and return to community life.

Fortunately, we have you to thank for joining us in this important work. Your gifts have inspired us, and they have provided us with the fuel that we need to continue to drive reform. Thank you so much for putting your faith in OSI-Baltimore and all the agents of change we support. We appreciate your joining us in this important pursuit for our city and state and look forward to your continued investment in OSI-Baltimore.

[OSIBALTIMORE.ORG/DONATE](https://osibaltimore.org/donate)

\$100,000 TO \$499,999

Ed and Ellen Bernard
 Mary Catherine Bunting
 Annie E. Casey Foundation
 Robert E. Meyerhoff and
 Rheda Becker
 Elizabeth K. Moser
 Osprey Foundation

\$50,000 TO \$99,999

The Lois and Irving Blum
 Foundation
 Eddie C. and C. Sylvia
 Brown Family
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 Constance R. Caplan
 Suzanne F. Cohen
 George A. Murnaghan
 James Riepe Family
 Foundation
 T. Rowe Price Foundation
 Lockhart Vaughan
 Foundation

\$25,000 TO \$49,999

Clayton Baker Trust
 Baltimore Community
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 Bertha Foundation
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 Foundation
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 Contracting Company

\$10,000 TO \$24,999

The Bendit Foundation, Inc.
 BGE
 Pat Bernstein
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 The Fund for Change
 Keith Lee
 The Linehan Family
 Foundation
 Moser Family Foundation
 John Meyerhoff and Lenel
 Srochi-Meyerhoff Fund
 Linda Hambleton Panitz
 Cindy Paradies and
 Larry Moscow
 The V. A. Reid
 Charitable Fund
 Samuel I. Rosenberg
 Barbara K. and M.
 Sigmund Shapiro
 The Jean and Sidney
 Silber Foundation
 Chip and Rhona Wendler
 Ted and Mary Jo Wiese

\$5,000 TO \$9,999

Patricia Baum
 The Sana and Andy Brooks
 Family Fund
 Judge Aaron B. Cohen
 Charitable Fund
 JoAnn and Jack Fruchtmann

Greif Family Fund
 Dan and Gina Hirschhorn
 Jeannette Hobbins
 The Hoffberger Foundation
 Menemsha Family Fund
 Lee and Jenny Owen
 PNC Bank Foundation
 The Jim and Patty Rouse
 Charitable Foundation
 Richard Schwartz
 Family Foundation
 Solomon Snyder, MD
 United Way of
 Central Maryland
 Wells Fargo Foundation

\$2,500 TO \$4,999

John Cammack and
 Kimberly Warren
 Judy and Bill Campbell
 Family Fund
 Murray Dalziel and
 Elizabeth Rogers
 James DeGraffenreidt, Jr.
 Mark Fetting and
 Georgia Smith
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 Jamie and Tom McDonald
 David and Betsy Nelson
 Anne Perkins
 Lynn and Philip Rauch
 Nancy Savage

\$1,000 TO \$2,499

Muriel and Alfred Berkeley
 Ann Alston Boyce
 Taylor Branch
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The Campbell Foundation
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Stanley Mazaroff
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George Delahunty
Frank Gallagher
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Marlene Trestman
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Jennifer Wies
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Robin and Jimmy Wood
Pamela Young
Steve Ziger and Jamie Snead
Zuckerman Spaeder, LLP
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UP TO \$1,000

Ourania Abbas
Abell Foundation
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Lisa Abrams
Lisa Akchin
Katheryn Anderson
Baltimore Monthly Meeting
of Friends, Stony Run
Martha Barss
Jacqueline Bello
Lane Berk
Leonor Blum
Wendy Bohder
Doreen Bolger
Lee Boot
Lois Borgenicht
Kathryn Bradley
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Danielle Chappell
Richard Chisolm
Matthew Cipollone

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David Bogen
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William and Bonnie Clarke
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Adrienne Clermont
Carlo and Sally Colella
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Gislin Dagnelie
Lisa Danaczko
Roger and Ellen Dankert
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Claudia Diamond
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Anshu Dixit
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 Ellen Weber
 Brad Weesner
 Peter Wertheimer
 Hasdai Westbrook
 Theodore White-Meridian
 Sara Wilkinson
 Cheri Wilson
 Roger and Judy Wolf
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 Nicole Yeftich

Matthew Zernhelt

Anonymous

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In memory of Georgene Brodie

Richard Cook

In memory of Clinton Bamberger

Frank Gallagher

In honor of Nancy Haas

Jane Harrison

In memory of Clinton Bamberger

Janet Heller

In memory of Katharine and
Clinton Bamberger

Elizabeth K. Moser

In memory of Clinton Bamberger

Lynn and Harry O'Mealia

In memory of Clinton Bamberger

Deborah Ramsey

In honor of Hendricks Ramsey

The V. A. Reid Charitable Fund

In honor of Robin and
Jimmy Wood

Martin and Mary Reisinger

In honor of Emma Reisinger

Tricia Rubacky and Bill Merritt

In memory of Clinton Bamberger

Steven Sharfstein, MD

In honor of Joshua Sharfstein, MD

Kathryn Shulman

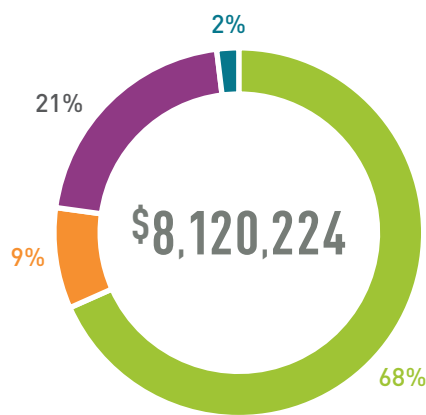
In memory of Clinton Bamberger



Top: Students in OSI Community Fellow Brian Gerardo's Baltimore Dance Crews Project;

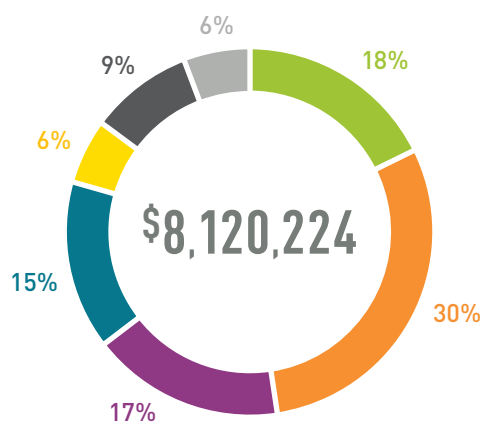
Bottom: Students in OSI Community Fellow Isa Olufemi's Poet Pride Run Club.

SOURCES OF SUPPORT



Open Society Foundations*	\$5,550,026
Other Foundations	\$716,693
Individuals	\$1,697,427
Corporations	\$156,078
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TOTAL	\$8,120,224

WHERE OUR MONEY GOES



Addiction and Health Equity Program	\$1,437,144
Criminal and Juvenile Justice Program	\$2,429,300
Education and Youth Development Program	\$1,376,893
Community Fellowships Program	\$1,206,130
Special Opportunity Grant Program	\$464,290
Fundraising	\$738,274
Strategic Communications	\$468,193
<hr/>	
TOTAL	\$8,120,224

*In addition to the funds Open Society Foundations provides OSI-Baltimore, they also provide in-kind resources to support operational infrastructure and complementary management operations, including human resources, legal, grants administration, finance, and information technology services. These in-kind contributions are not reflected in the revenue and expense report.

Note: This financial report presents revenues and expenses that reflect the programmatic impact during 2017 and is based on unaudited numbers. An audited financial statement is available upon request.

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